# ACTION DRIVEN BUSINESS INTELLIGENCE WITH POWER BI

Reuben Barry



The 365 People

## THE DIGITAL POWER PRACTICE

apps & portals

ecommerce

analytics

internal users external users

ecommerce

Sana Commerce Cloud data warehousing & infrastructure

canvas

Teams enhancements

Customer Web Ap

Finance Pleaze

Shopify

nH eComm

Bay

ower BI

Jet Reports

reporting output

Power BI

Azure Analysis Services

Jet Analytics

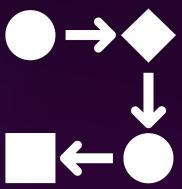
automation

### WHAT ARE WE TALKING ABOUT?



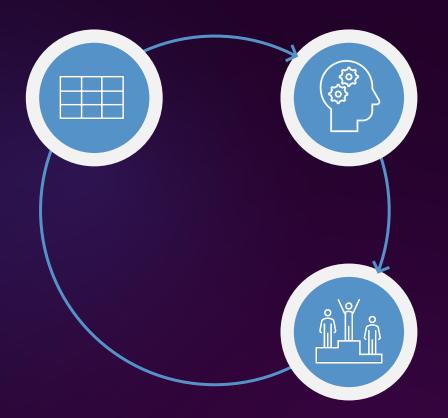
- WHY? ANALYTICS STRATEGY
  - Evolving from reporting to intervention
- WHAT? POWER BI
  - Real life use cases and demo
- HOW? DELIVER
  - How you can engage with us to help
- **A**&Q •

## ANALYTICS STRATEGY



### **EVOLVE BEYOND REPORTING**

Move beyond traditional reporting



Into discovery

Onto intervention

## HATE AND A POWER BI



## WHAT IS POWER BI?



- Automated, live, interactive visualisation tool
- Distributed via browser or mobile app
- Integrates with Teams,
   SharePoint, Power Platform

- Eliminate manual reporting processes
  - Read-only consumption, no Excel spreadsheets to break!
- Combine data from multiple sources
  - Automate: deliver action-focussed interactive views when it matters
  - Push data alerts and flows through Power Platform

## WHY POWER BI?

## ANALYTICS IN ACTION



∇ Filters

3,840
Var to Budget

7.4%
War to Budget

41.4%

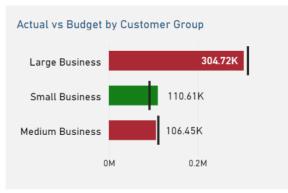
Budgeted Gross Margin %

Gross Margin %

0.31

%pt Var to Budget







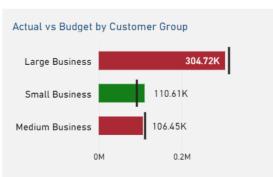
	Actual	Budget	Var to Budget	% Var to Budget
	1,287,106	1,303,745	-16,639	-1.3%
⊕ Sales Discounts	-37,101	-36,734	-367	1.0%
Total Revenue	1,250,005	1,267,011	-17,006	-0.3%
⊕ Cost of Goods Sold	-728,222	-749,068	20,846	-2.8%
⊕ Cost Adjustments	-	-	-	-
Total Cost of Goods Sold	-728,222	-749,068	20,846	-2.8%
GROSS PROFIT	521,783	517,944	3,840	-3.1%
	-80,319	-77,228	-3,092	4.0%
⊕ Personnel Expenses	-229,316	-225,353	-3,962	1.8%
⊕ Computer Expenses	-4,030	-3,913	-116	3.0%
⊞ Building Maintenance Expenses	-4,672	-4,411	-261	5.9%
⊕ Administrative Expenses	-2,405	-2,472	67	-2.7%
⊕ Depreciation of Fixed Assets	-	-	-	-
Other Operating Expenses	-	-	-	-
Operating Expenses	-320,742	-313,377	-7,365	12.0%
OPERATING PROFIT	201,042	204,567	-3,525	8.9%
	-	-	-	-
	-	-	-	-
⊕ FX Gains and Losses	-	-	-	-
РВТ	201,042	204,567	-3,525	8.9%
	-	-	-	-
NET PROFIT	201,042	204,567	-3,525	8.9%



3,840 Var to Budget 521.78K **Gross Profit** 7.4% % Var to Budget

41.4% Budgeted Gross Margin % 41.7% Gross Margin % 0.31 %pt Var to Budget







	Actual	Budget	Var to Budget	% Var to Budge
Sales of Retail     Sales of Retail	1,287,106	1,303,745	-16,639	-1.3%
Sales Discounts	-37,101	-36,734	-367	1.0%
Total Revenue	1,250,005	1,267,011	-17,006	-0.3%
⊕ Cost of Goods Sold	-728,222	-749,068	20,846	-2.89
	-	-	-	
Total Cost of Goods Sold	-728,222	-749,068	20,846	-2.8%
GROSS PROFIT	521,783	517,944	3,840	-3.1%
Selling Expenses	-80,319	-77,228	-3,092	4.09
⊕ Personnel Expenses	-229,316	-225,353	-3,962	1.89
⊕ Computer Expenses	-4,030	-3,913	-116	3.09
⊞ Building Maintenance Expenses	-4,672	-4,411	-261	5.99
Administrative Expenses	-2,405	-2,472	67	-2.79
⊕ Depreciation of Fixed Assets	-	-	-	
⊕ Other Operating Expenses	-	-	-	
Operating Expenses	-320,742	-313,377	-7,365	12.0%
OPERATING PROFIT	201,042	204,567	-3,525	8.99
	-	-	-	
	-	-	-	
	-	-	-	
PBT	201,042	204,567	-3,525	8.9%
	-	-	-	
NET PROFIT	201,042	204,567	-3,525	8.9%

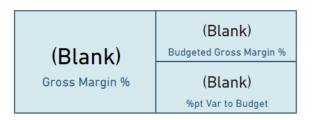
→ Filters		<b>&gt;&gt;</b>
Filters on all pages		
Account Category is (All)	~	$\Diamond$
Account Sub Category is (All)	~	$\Diamond$
GL Account is (All)	~	$\Diamond$
Business Group is (All)	~	$\Diamond$
Customer Group is (All)	~	$\Diamond$
Document Type is (All)	~	$\Diamond$
Document No is (All)	~	$\Diamond$
User	~	$\Diamond$

is (All)

2018 (Year) + 2018 Q1 (Quarter) + 2018 Feb (Month)

∇ Filters

(Blank)	(Blank) Var to Budget
Gross Profit	(Blank)
	% Var to Budget





Actual vs Budget by Customer Group	



			-	
	Actual	Budget	Var to Budget	% Var to Budget
GROSS PROFIT	-	-	-	
☐ Selling Expenses	-80,319	-77,228	-3,092	4.0%
61100 - Advertising	-8,502	-8,465	-37	0.4%
61150 - Outsourced Marketing	-39,272	-38,075	-1,197	3.1%
61200 - Entertainment and PR	-2,918	-2,703	-215	7.9%
61250 - Sales Promotions	-8,261	-7,607	-654	8.6%
61300 - Travel	-	-	-	-
61350 - Events	-276	-253	-22	8.7%
61360 - Delivery & Shipping	-21,092	-20,125	-967	4.8%





2018 (Year) + 2018 Q1 (Quarter) + 2018 Feb (Month)





**«** 

∇ Filters

Date _	Document Type	Document No	Account	Posting Description	Business Group	Customer Group	Amount
02/02/2018	Invoice	G106941	61200 - Entertainment and PR	Entertainment, SALES February 18	Events and Tradeshows		-67
03/02/2018	Invoice	G103305	61200 - Entertainment and PR	Entertainment, SALES February 18	Sports & Activities		-42
04/02/2018	Invoice	G102948	61200 - Entertainment and PR	Entertainment, SALES February 18	Corporate Gifts and Awards		-10
04/02/2018	Invoice	G103650	61100 - Advertising	Radio Advertising, Corporation for Public Broadcas	Events and Tradeshows		-59
04/02/2018	Invoice	G103995	61100 - Advertising	Print Advertising, NewCaSup February 18	Corporate Gifts and Awards		-88
04/02/2018	Invoice	G105484	61360 - Delivery & Shipping	Delivery & Shipping, February 18	Corporate Gifts and Awards		-338
04/02/2018	Invoice	G105496	61360 - Delivery & Shipping	Delivery & Shipping, February 18	Sports & Activities		-1,445
04/02/2018	Invoice	G106953	61200 - Entertainment and PR	Entertainment, EXEC February 18	Events and Tradeshows		-90
05/02/2018	Invoice	G103662	61200 - Entertainment and PR	Entertainment, SALES February 18	Events and Tradeshows		-14
05/02/2018	Invoice	G105508	61360 - Delivery & Shipping	Delivery & Shipping, February 18	<b>Events and Tradeshows</b>		-519
06/02/2018	Invoice	G103686	61200 - Entertainment and PR	Entertainment, ADM February 18	<b>Events and Tradeshows</b>		-10
06/02/2018	Invoice	G104757	61200 - Entertainment and PR	Entertainment, ADM February 18	Events and Tradeshows		-61
06/02/2018	Invoice	G106185	61200 - Entertainment and PR	Entertainment, SALES February 18	Corporate Gifts and Awards		-129
07/02/2018	Invoice	G103269	61150 - Outsourced Marketing	Marketing Campaign Generation, Lion Marketing Febr	Sports & Activities		-1,918
07/02/2018	Invoice	G107805	61200 - Entertainment and PR	Entertainment, ADM February 18	Sports & Activities		-330
08/02/2018	Invoice	G104043	61200 - Entertainment and PR	Entertainment, ADM February 18	Corporate Gifts and Awards		-6
08/02/2018	Invoice	G104352	61100 - Advertising	Print Advertising, NewCaSup February 18	Sports & Activities		-1,530
09/02/2018	Invoice	G103317	61200 - Entertainment and PR	Entertainment, EXEC February 18	Sports & Activities		-54
09/02/2018	Invoice	G107361	61200 - Entertainment and PR	Entertainment, SALES February 18	Corporate Gifts and Awards		-89
Total							-80,319



#### Planned TNP Production

Product Count by Risk

Customer Count by Risk

● Shortfall ● Low Risk ● Attention ● Shortfall ● Low Risk ● Attention



63 Product Shortfall

9

Customer Shortfall

80.0%

% Shortfall Orders

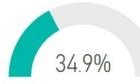
26.2%

% Shortfall Products

33.5%

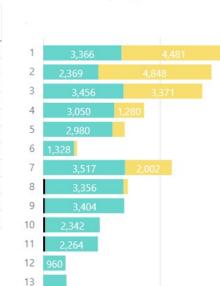
% Shortfall Qty

**Production Progress Through** 



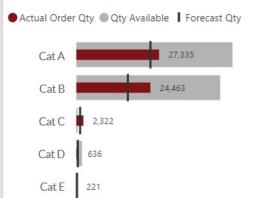
#### Planning Shortfall by Customer Groups

Customer Group	No of Orders	Shortfall Orders	% Shortfall Orders	No of Products	% Shortfall Products	Actual Order Qty	% Shortfall Qty
Customer	15	15	100.0%	7	71.4%	10,080	83.4%
Customer	5	5	100.0%	11	18.2%	767	19.6%
Customer	8	8	100.0%	21	52.4%	327	50.2%
Customer	7	7	100.0%	43	23.3%	12,369	15.9%
Customer	17	16	94.1%	12	50.0%	7,708	50.1%
Customer	19	10	52.6%	29	17.2%	18,764	19.9%
Customer	4	2	50.0%	14	7.1%	1,639	4.4%
Customer	3	1	33.3%	13	7.7%	1,610	3.1%
Customer	5	1	20.0%	9	11.1%	1,383	0.3%
Customer	1	0	0.0%	12	0.0%	130	0.0%
Customer	1	0	0.0%	1	0.0%	200	0.0%
Total	85	65	76.5%	163	25.8%	54,977	33.5%



Production Plan by Sequence

Demand vs Quantity A↑ ↓ ↓ ↓ ↓ d 🖸 🍸 🖾 ··· Product Plan for Today



Product category A	
Product category B	
Product category C	
Product category D	
Product category E	

Product Line	Fulfilment Risk	Opening Stock Qty	Planned Production Qty	Forecast Order Qty	Actual Order Qty	Plan Variance	Headroom %	Actual Produced Qty	Progress %	Actual Despatched Qty	Despatched %
Product category A	<b>♦</b>	18,234	33,392	24,501	27,335	24,291	47.1%	8,540	<b>2</b> 5.6%	363	1.3%
Product category B	<b>*</b>	30,741	16,806	17,026	24,463	23,084	48.5%	8,708	51.8%	628	2.6%
Product category C	<b>\rightarrow</b>	432	0	1,246	2,322	-1,890	-437.5%	0		0	0.0%
Product category D	<b>*</b>	1,844	0	482	636	1,208	65.5%	365		12	1.9%
Product category E	<b>*</b>	341	338	164	221	458	67.5%	0	0.0%	124	56.1%
Total		51,592	50,536	43,419	54,977			17,613	34.9%	1,127	2.0%

5,000

#### Planned Production

Product Count by R ♠ ♥ ₺ ···Customer Count by Risk

● Shortfall ● Low Risk ● Attention ● Shortfall



Product Shortfall

9

63

Customer Shortfall

100.0%

% Shortfall Orders

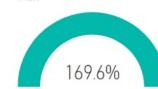
100.0%

% Shortfall Products

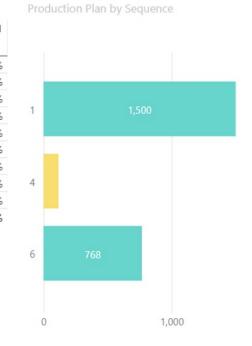
100.0%

% Shortfall Qty

Production Progress Through Customer

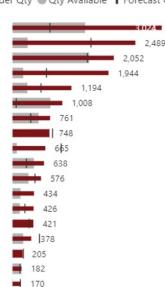


Customer Group	No of Orders	Shortfall Orders	% Shortfall Orders	No of Products	% Shortfall Products	Actual Order Qty	% Shortfall Qty
Customer	15	15	100.0%	5	100.0%	8,406	100.0%
Customer	10	10	100.0%	5	100.0%	3,742	100.0%
Customer	5	5	100.0%	2	100.0%	150	100.0%
Customer	8	8	100.0%	11	100.0%	164	100.0%
Customer	1	1	100.0%	1	100.0%	4	100.0%
Customer	16	16	100.0%	6	100.0%	3,863	100.0%
Customer	7	7	100.0%	10	100.0%	1,967	100.0%
Customer	1	1	100.0%	1	100.0%	50	100.0%
Customer	2	2	100.0%	1	100.0%	72	100.0%
Customer	65	65	100.0%	42	100.0%	18,418	100.0%



N

Demand	vs Quan	tity Avai	lable by	Product



Product Plan for Today

Product Line	Fulfilment Risk	Opening Stock Qty	Planned Production Qty	Forecast Order Qty	Actual Order Qty	Plan Variance	Headroom %	Actual Produced Qty	_	Actual Despatched Qty	Despatched %
Product category		1,537	2,268	8,529	9,712		-155.2%	3,377	148.9%	0	0.0%
Product sub category		1,215	2,268	8,075	9,136		-162.3%	3,031	133.6%	0	0.0%
Product	<b>•</b>	306	0	1,589	2,489	-2,183	-713.4%	1,813		0	0.09
Product	<b>*</b>	54	1,500	1,516	2,052	-498	-32.0%	0	0.0%	0	0.09
Product	<b>♦</b>	1	768	74	1,008	-239	-31.1%	0	0.0%	0	0.09
Product	<b>♦</b>	0	0	812	748	-812	-100.0%	0	•	0	0.09
Product	<b>♦</b>	86	0	986	665	-900	-1046.5%	1,200		0	0.0
Product	<b>♦</b>	161	0		434	-273	-169.6%	0		0	0.0
Product	<b>•</b>	147	0	251	426	-279	-189.8%	0		0	0.0
Product	<b>♦</b>	0	0	338	421	-421	-100.0%	0		0	0.0
Product	<b>♦</b>	179	0	150	182	-3	-1.7%	0		0	0.0
Product	<b>♦</b>	8	0	159	170	-162	-2025.0 <mark>%</mark>	0		0	0.09
Product	<b>•</b>	190	0	207	120	-17	-8.9%	0		0	0.09
Total	^	4,755	2,385	12,566	18,418		i.	4,046	169.6%	88	0.59

120

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#### Select Financial Year:

2017

2018

2020

2019

2021

#### Production written off against

330,663 356,065 1,463,169

**Active Client Counts** 939

Parent Client

1,453

nil fee Parent

< = 0

Total

nil fee Client

-301,771

939 14,226,334

-192%

73%

nil fee Invoice

Client

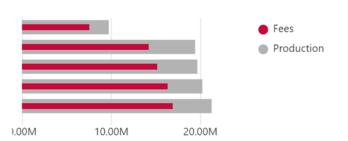
Fee Bin	Number of Parents	Fees	Recovery
90k+	36	5,994,418	78%
50k+	44	3,062,631	75%
25k+	76	2,696,962	77%
10k+	99	1,625,059	78%
5k+	75	533,748	75%
>0	320	615.288	50%

Recovery Bin	Number of Parents		Fees
80%+		306	6,367,043
75%+		47	1,716,324
70%+		64	2,477,768
65%+		35	1,458,154
60%+		32	783,406
<60%		455	1,423,640
Total		939	14.226.334

Parent Name - Code	Production	Fees	Recovery
Parent Client 4182	603,591	441,525	73%
	349,500	311,379	89%
Parent Client 2620	299,594	259,134	86%
Parent Client 2737	317,791	250,902	79%
Parent Client 2666	305,896	243,974	80%
+ Parent Client 47	162,030	232,372	143%
+ Parent Client 1942	202,731	225,475	111%
+ Parent Client 4185	322,524	217,327	67%
+ Parent Client 4099	247,475	212,162	86%
+ Parent Client 4184	271,962	193,283	71%
+ Parent Client 539	364,881	191,829	53%
+ Parent Client 4120	210,709	173,426	82%
Total	19.445.225	14,226,334	73%

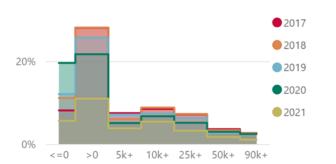
#### Portfolio Tracking

Financial Year	Production	Fees	Recovery
2021	9,744,932	7,554,582	78%
2020	19,445,225	14,226,334	73%
2019	19,694,092	15,188,357	77%
2018	20,258,083	16,357,607	81%
2017	21,299,611	16,929,326	79%
Total	90,441,943	70,256,206	78%



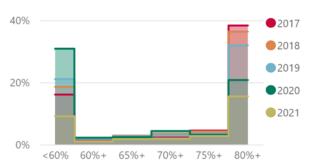
#### Distribution of Parent Clients over Fee Bins

Fee Bin	2017	2018	2019	2020	2021
90k+	39	38	35	36	16
50k+	53	49	41	44	25
25k+	106	107	93	76	48
10k+	125	130	109	99	80
5k+	110	89	105	75	56
>0	414	415	379	320	162
<=0	120	164	178	289	83
Total	967	992	940	939	470



#### Distribution of Parent Clients over Recovery Bins

Recovery Bin	2017	2018	2019	2020	2021
80%+	565	536	471	306	228
75%+	66	62	51	47	40
70%+	38	49	42	64	27
65%+	38	42	39	35	26
60%+	23	29	27	32	15
<60%	237	274	310	455	134
Total	967	992	940	939	470



#### Client Segmentation





Production written off against				Active Client Counts	
	0	0	0	2	6
	nil fee Parent	nil fee Client	nil fee Invoice	Parent Client	Client

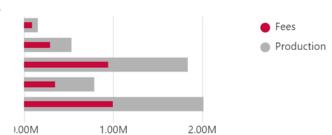
Total	2	291.988	55%
90k+	2	291,988	55%
Fee Bin	Number of Parents	Fees	Recovery

Total	2	291 988
<60%	2	291,988
Recovery Bin	Number of Parents	Fees

Parent Name - Code	Production	Fees	Recovery
+ Parent Client 539	364,881	191,829	53%
+ Parent Client 79	168,381	100,158	59%
Total	533,262	291,988	55%

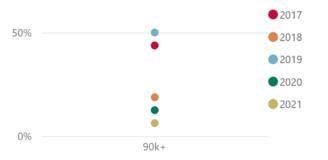
#### Portfolio Tracking

Financial Year	Production	Fees	Recovery	
2021	155,434	90,290	58%	
2020	533,262	291,988	55%	
2019	1,839,060	945,369	51%	
2018	789,352	348,514	44%	
2017	2,015,379	997,668	50%	
Total	7,135,004	3,901,655	55%	).00M



#### Distribution of Parent Clients over Fee Bins

Fee Bin	2017	2018	2019	2020	2021
90k+	7	3	8	2	1
Total	7	3	8	2	1



#### Distribution of Parent Clients over Recovery Bins

2017	2018	2019	2020	2021
7	3	8	2	1
7	3	8	2	1
	2017 7 <b>7</b>	2017 2018 7 3 7 3	2017 2018 2019 7 3 8 7 3 8	2017     2018     2019     2020       7     3     8     2       7     3     8     2



01/07/2019 30/06/2020

Date

Fees billed have been apportioned to individuals based on their production and the invoice recovery rate.

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**Production Recorded** 

#### 4,473

Production Recorded Unbilled

#### 364,881

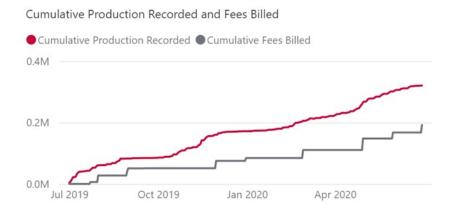
**Production Written to Bills** 

#### 191,829

Fees Billed

#### 53%

Recovery



Parent Nam	e - Code	Production Recorded	Production Recorded Unbilled	Production Written to Bills	Fees Billed	Recovery
Parent 0	Client 539	320,411	4,473	364,881	191,829	53%
Total		320,411	4,473	364,881	191,829	53%

#### Number of Staff Involved

31

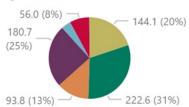
Trainees	11
Senior staff	9
Supervisors	1
Managers	5
Directors	2
Partners	2
Other	1





Staff Department	Production Recorded	Production Recorded Unbilled	Production Written to Bills	Fees Billed	Recovery
⊕ Dept A	233,373	1,946	97,738	27,334	28%
⊕ Dept C	3,002		-2,822	348	-12%
□ Dept D	84,035	3,818	46,838	5,019	11%
+ Trainees	1,513		1,211	0	0%
∃ Senior staff	609		285	206	72%
→ Managers	57,723	3,371	30,460	867	3%
+ Directors	587		251	181	72%
+ Partners	21,922	447	13,285	626	5%
+ Other	1,682		1,346	3,140	233%
⊕ Other		-1,291	223,127	159,128	71%
Total	320,411	4,473	364,881	191,829	53%

#### Chargeable Hours Recorded





### DEFINE OUTCOMES - LENSES

- What outcomes? e.g.
  - maximise staff utilisation
  - prevent loss of perishable stock
  - ensure order fulfilment OTIF
  - maximise gross profit margin
- We provide the lenses to focus on these outcomes
- In crafting each lens, we
  - identify the actionable outcomes
  - evaluate the data sources needed to support them
  - surface them to deliver the insight required



## EXPLORE

- "Day In The Life"
- Detailed scoping, capturing requirements, outcomes, LENSES
- Explore data sources
- Document data model plan and intended design
- Playback



- Plan approved build it!
- Minimum viable product
- All of scoped requirements
- UAT, validation and delivery

## FIT & FINISH

- "Wouldn't it be great if..."
- Tweaks, changes, additions
- Ongoing iterations
- Training and support

## QUESTIONS?

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# DON'T FORGET TO RATE THIS SESSION IN THE USER DAY APP

